### MAURY COUNTY CANDIDATE GUIDE

2022 STATE & FEDERAL GENERAL ELECTION

EARLY VOTING BEGINS Wednesday, October 19

Thursday, November 8





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### **IMPORTANT DATES & ELECTION INFO**

#### LAST DAY TO REGISTER TO VOTE

October 11, 2022

Click here for voter registration info

#### **EARLY VOTING**

October 19th - November 3rd

Monday - Friday 8:00 am to 4:00 pm

Saturday 8:00 am to 12:00 pm

• • •

Election Commission Office 1207 Tradewinds Drive Columbia, TN 38401

#### **ELECTION DAY**

November 8, 2022

Polls open from 7:00 am to 7:00 pm

Click here to find your voting location

**CLICK HERE TO VIEW SAMPLE BALLOT** 



### **DISTRICT MAPS FOR 2022 ELECTIONS**

#### **US CONGRESSIONAL DISTRICT MAP | 2022**



#### TN HOUSE DISTRICT MAP | 2022



Click here to locate your district by address

#### **US HOUSE OF REPRESENTATIVES - DISTRICT 5 DERRICK BRANTLEY**

Response not received.



# US HOUSE OF REPRESENTATIVES - DISTRICT 5 HEIDI CAMPBELL

#### 1. Why are you running for this position?

We find ourselves at a crossroads: One, where we move forward together, protecting working families, our freedoms, and future—or another where extreme politicians take us backward by overturning the will of the people, controlling our lives and ruling for the wealthy few.

The stakes are too high. I jumped in this race because I'm a mom who is damn well going to fight for our kids's future and the future of our country.

Now, I have traveled all across this new district and learned from voters in every county. The issues may vary—from rural revitalization to cannabis reform, from affordable childcare to better public transportation, from health coverage you can afford to use without going broke to housing you can afford to live in, but one thing is always the same: people are fed up with the divisiveness.

They want adults in the room finding common sense solutions that put freedom for families first.

In Congress, I'll be a representative who will work with anyone, from any party, to solve problems and get results for our families.

### 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I'm a mom, a former mayor and a current Tennessee Senator. I've represented tens of thousands of families who live in this district and I know people want leaders who are focused on results—not partisan politics.

Whether I was in the mayor's office or in the Tennessee General Assembly, I have built my record of success by staying focused on our shared values: Finding common ground and getting things done.

I've worked across the aisle to investigate wasteful, no-bid contracts and to save thousands of acres of forest enjoyed by hunters and hikers.

We've won victories for the families of veterans and for commuters who want train service.

I have fought like hell for our public school students and their teachers. I never imagined the level of disrespect toward educators and the amount of dark money money being spent to defund our local school districts.

Party labels aren't half as important as results for working families and small businesses and I've built a record that shows I will deliver in Congress.

### 3. What do you see as the top 3 priorities for your district, and specifically Maury County, and how do you plan to contribute to accomplishing those priorities?

**Affordability**. We have a responsibility to rebuild the middle class and we can do that by focusing on freedom for families first. In Congress, that means we fight inflation being driven by corporate price gouging and make sure every family and small business owner has the tools to build a good life — like affordable housing, child care, energy and groceries.

**Reproductive Freedom:** Tennessee's trigger law criminalizing all abortions — even in cases of rape, incest and to save the life of the mother — shows us that action is needed urgently to protect families from government overreach on healthcare. Every pregnancy is unique and complex, which is exactly why families should be trusted to make these decisions for themselves without interference from a government mandate.

**Healthcare Accessibility:** Our freedom to get the health care and prescription drugs we need — without going broke — is a key issue for most working families. No parent should be forced to choose between putting food on the table and filling a life-saving prescription. We need more reforms that reduce the cost of care and prescription drugs, like insulin.

4. How do you plan to work collaboratively within Congress to ensure the decisions being made are in the best interest of Maury County as a whole?

Serving as a small town mayor teaches you a lot about what is actually important to people. The work is never about scoring political points; it's about solving problems.

To deliver on that promise, you have to engage people where they're at, you have to listen and find common ground around the best ways to fix it.

I'll represent Middle Tennessee in Congress with the same values: listen, learn, find common ground and put forward a solution that works for our families.

5. Maury County is one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

Tennessee is in the process of distributing billions of dollars worth of federal funding for water and sewer upgrades, road and bridge replacements, and new high-speed internet lines.

I would have supported these new federal investments in our future; my opponent would have opposed each and every one.

There's no room for partisan grandstanding when it comes to budgeting for solutions.

As mayor of Oak Hill, I loved being a member of the Greater Nashville Regional Council because I got to work alongside mayors, both Republicans and Democrats, from big cities and small towns and everything in between, to study issues, like growth and development, and propose solutions.

Maury County families deserve a leader who believes Congress has a responsibility to solve problems, like infrastructure, that none of us can solve on our own.

6. What does thoughtful and sustainable growth in your district, specifically Maury County, look like to you?

No state's residents spend more money to rebuild after climate-enhanced natural disasters than Tennessee's, and Maury County families are no stranger to life-threatening floods.

It's time to embrace a clean energy future and more sustainable building practices. We can fight climate change and its worst effects with clean energy investments in good American jobs that build our infrastructure to be more resilient against extreme weather and lower energy costs for families.

With GM's investment in electric vehicles, Maury County is leading the way for the rest of the nation.

Every Tennessee family deserves the freedom to breathe clean air, drink clean water and live in a healthy community. We have work to do if we're going to pass that promise onto the next generation, but we can do it with smart investments that create good jobs along the way.

7. Quality education and a diverse workforce are vital for the successful growth of Maury County and its municipalities. If elected, how would you improve these areas? Investing in our children is investing in America. When we help children grow and succeed, we are paving the way for our country's next generation of workers and leaders.

To ensure success in education and workforce development, I believe we must guarantee that every kid has access to a high-quality public school, regardless of where they live, and our public school

My opponent would eliminate the U.S. Department of Education, along with its programs serving at-risk students and kids with disabilities, and he supports schemes like charter schools and private school vouchers that defund our public schools.

Our public schools are already underfunded by the state and divisive politics are driving too many people away from the teaching profession all together.

It's time to reaffirm our support for our kid's schools and their teachers — before it's too late.

8. How do you plan to communicate with, and be available to, your constituents?

Tennesseans deserve a representative in Congress who is available, responsive and respectful to their needs. In Congress, we will maintain an office and public schedule that places a high priority on these values to ensure consistent communication with the communities we serve.

#### 9. What does a successful term look like to you?

tax dollars should stay in those public schools.

We hope to be an antidote to the poison of division that is crippling our national politics. To build lasting progress, we have to work together and treat each other with respect.

Make no mistake: We want progress toward our goal of strengthening the middle class with policies that put freedom for families first, but we must do it by finding common ground and working toward common sense solutions.

10. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

We ask the Chamber, the Economic Alliance and its members to maintain an open dialogue with us, to work with us on solving problems and to hold us accountable. If we work together, there's so much that can be achieved for working families, small business owners and family farms.

#### **US HOUSE OF REPRESENTATIVES - DISTRICT 5 ANDY OGLES**

Response not received.



# US HOUSE OF REPRESENTATIVES - DISTRICT 5 RICK SHANNON



1. Why are you running for this position?

True representation has been replaced by party politics. We will always have issues, but if we can't come together, we will never solve anything for the prosperity of the American people.

2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I am a father, teacher, pastor, and Marine. I have owned and operated multiple small business that employed people that others typically wouldn't employ. I have been in the service industry for over 35 years serving all people, not just a party.

- 3. What do you see as the top 3 priorities for your district, and specifically Maury County, and how do you plan to contribute to accomplishing those priorities?

  This question is for a county or state position, not a federal position. My job is to be the representative for all of district 5 equally and not pick a "favorite child".
- 4. How do you plan to work collaboratively within Congress to ensure the decisions being made are in the best interest of Maury County as a whole?

  To make sure that the people of district 5 are represented in Congress and our Tennessee values are upheld.
- 5. Maury County is one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

Once again, this is a federal position.

6. What does thoughtful and sustainable growth in your district, specifically Maury County, look like to you?

Sustainable growth in the district includes getting the federal government out of the daily lives of all citizens. Which includes, education, healthcare, multiple taxation of our money, small business support, etc...

- 7. Quality education and a diverse workforce are vital for the successful growth of Maury County and its municipalities. If elected, how would you improve these areas?

  By giving this decision making back to the states where they belong. We are supposed to be a Republic.
- 8. How do you plan to communicate with, and be available to, your constituents? I have given everyone thus far, my cell phone number, my email, and all my socials. If elected, I will hold bi-monthly meetings in each county where all are welcome to ask questions and express concerns. I work for you, you should be able to talk to me.

9. What does a successful term look like to you?

Doing everything I can to protect the American people from the overreach of the Federal Government. To be a True Representative of the people, not a party. And to only serve for a maximum of 8 years.

10. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

I will give my ideas, but I represent the whole district.

# TN HOUSE OF REPRESENTATIVES - DISTRICT 64 SCOTT CEPICKY



- 1. Why are you running for this position?
  - I hope to continue making a difference for Maury County and the state of Tennessee. I want to be the voice of our county in Nashville and work to keep our county relevant in the General Assembly.
- 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I have been in this position for the last 4 years. I have built a reputation in the General Assembly as fighting for Conservative Values. I am a father, husband, cattle rancher and a mortgage banker. I believe I have a diversified background that will allow me good judgement on multiple issues.

- 3. What do you see as the top 3 priorities for Maury County and how do you plan to contribute to accomplishing those priorities?
  - Growth, Growth and growth. All we hear about is growth issues in our county. I believe we need the county and citys working together to accomplish a common sense growth plan. I will work in the General Assembly to get the infrastructure dollars we need for our roads and bridges.
- 4. How do you plan to work collaboratively within the Tennessee General Assembly to ensure the decisions being made are in the best interest of Maury County as a whole? The relationships I have built over the last four years allow me to lean on members for support of issues that are important to the people of Maury County.
- 5. We are in great need of additional, and diversified, revenue streams to help fund infrastructure required to support the inevitable growth facing Maury County. How do you plan to work collaboratively with the legislative bodies of Maury County to identify and implement possible solutions, including impact fees?

I try to stay out of the county commissions business, if they need me they will call me to a meeting. I believe the state can be of some help but the main partnership must come from all the local governments working together.

- 6. What does thoughtful and sustainable growth in Maury County look like to you? We are going to grow and there is no way to stop it. The local governments must come up with a plan that will allow growth to happen in a stable and responsible way.
- 7. Quality education and a diverse workforce are vital for the successful growth of Maury County and its municipalities. If elected, how would you improve these areas?

  Education is the key to unlocking the potential of an individual. We have sat by far to long playing lip service to education. If we are serious about changing educational outcomes then we will need to speak up and demand excellence from our schools.
- 8. How do you plan to communicate with, and be available to, your constituents?

  We are available to speak to our local governing bodies. We are also going to have town halls all

across the district. Lastly we have a large presence on face book.

#### 9. What does a successful term look like to you?

Listening to the constituents and local governments of Maury County. Also making sure I am responsible to needs and requests of the district.

### 10. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

I have always been available to the Alliance whenever they need to meet with me. I try to attend as many meeting as possible and look forward to the next two years.

# TN HOUSE OF REPRESENTATIVES - DISTRICT 64 JAMESON MANOR

1. Why are you running for this position?

As an educator, I could not sit back and continue to watch our profession be attacked by the policies supported and/or enabled by my opponent. As a community what they are pushing towards us is kicking the responsibility of our students from the state to the county and without improving our situation we will be required as a county to increase taxes on our residents to pay for what the state is looking to pull from us under the current plans from the state's super majority.

2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I am a dedicated public servant. I have spent my entire adult life serving others as a school teacher. I have worked in every form of education: public education, special education, secondary education, elementary education, post secondary education, so I bring an unique ability to speak on this from a coaching and teaching perspective. My experience in education has had me work in health, physical education, science, agriculture, and human development. I have a Masters of Education in Health and Wellness and grew up in a healthcare family. I am a true middle class citizen that understands the struggles of each of our various demographics in this state and will work for each of our residents middle out and bottom up.

3. What do you see as the top 3 priorities for Maury County and how do you plan to contribute to accomplishing those priorities?

Juvenile rights- I want to structure legislation that delivers on the promises we make to our young people. We have to invest in their success and this comes in education, justice, safety, and healthcare. No child should be scared in their homes or schools. No child should be hungry or prevented from adequate health, all minors deserve to not be treated as adults in the court system nor should they be forced to be spouses or parents when they can't even make decisions on their own medical needs, and all minors should have the best we can offer in education.

Invest in Public Servants- Teachers, police, firefighters, paramedics, social workers, government employees, and healthcare workers need to be invested in for our state to continue to grow. Free tuition for those pursuing these fields and for the children of those that work in these fields, wages must match pay to like qualifications and benefits need to be made available for advancement.

4. How do you plan to work collaboratively within the Tennessee General Assembly to ensure the decisions being made are in the best interest of Maury County as a whole? One major issue we are currently seeing is that the super majority is unwilling to allow debate on issues such as Impact Fees and other ideas brought by our community to the general assembly to avoid property tax raises, so we have to improve that to avoid it from being kicked down to us as an undue burden. I will work with those in Nashville to make counties eligible for the same cut of the sales tax that city governments get to offset some of our needs. For our economy, we need to restructure sales taxes; I want to lower taxes on necessities like grocery items that are already WIC approved for everyone else and to balance that need we raise it on items that are luxury items. We

need to make TENNCARE available for all minors through 24 year olds and also as an option for Medicare part B for our seniors. I want to push to make every state resident, business, and operation eligible to buy into our State Health, Dental, and Vision plans, so to increase the number of people on the plan therefore lowering the cost of healthcare for all Tennesseans, this also allows small businesses and private schools to take better care of their employees as well. These ideas require debate to accomplish them, because they are not being done in our current structure, so in order to have a reach across the aisle we need the ability to discuss to develop the nuances that used to allow us to function properly.

- 5. We are in great need of additional, and diversified, revenue streams to help fund infrastructure required to support the inevitable growth facing Maury County. How do you plan to work collaboratively with the legislative bodies of Maury County to identify and implement possible solutions, including impact fees?
  - Without reading ahead, I started touching on this question already. Impact fees have been killed in committee three times when requested by Davidson County as they were told that they are not populated enough to do so in one of those denials. Metro council even offered to allow the Republican National Convention the possibility of coming in exchange for the passing of those Impact Fees, yet those in the majority at the General Assembly voted against it because of push from the realtor lobby who is advocating for the developers. We have to show that this mentality does not match our values. A lobby group or PAC should not supersede the needs of Maury County. My efforts on this area start with advocating for county access to state allowance of sales tax at the same rate it goes to city governments. Impact fees must be passed to protect our infrastructure as we are in a growth pattern. It is past time to raise the state contribution to our public schools from \$11,130/ student to \$15,000/student; this would take some of the growth burden off of the county as well. Local governments need flexibility to create their budget, so we need legislation that enables them to have flexibility in taxing or setting fees in their communities to best handle their specific needs; the current concept is overreach by the state on our counties.
- 6. What does thoughtful and sustainable growth in Maury County look like to you? Sustainable growth starts with understanding how education and infrastructure are impacting our county. Sustainable growth means that the schools need to expand before the current options are over run. Sidewalks, bike paths, roadways, and utilities need to have work for our capacity and it requires fees and taxes to allow for it to come. We need an investment to bring grocers to rural communities to allow for available food to handle the group growth needs as the county continues to grow in density. The state must invest in agriculture opportunities for young people, as land costs rise agriculture opportunities decrease, so the state investing in this improves that area while our county continues to deal with population increases.
- 7. Quality education and a diverse workforce are vital for the successful growth of Maury County and its municipalities. If elected, how would you improve these areas?
  - Increase post secondary opportunities by increasing Tennessee College of Applied Technology campuses, and College campuses for Junior/Senior, and Graduate studies across the state. Spring Hill needs a TCAT that can have a GM partnership like TCAT Murfreesboro/Smyrna has with Nissan.
  - Our growing teacher shortage requires a change in our approach. As previously mentioned free tuition for teachers to become educators. Improved pay for all public education employees and

post secondary instructors to meet the demands needs of students. Change the required school calendar to maximize how finances are spent and school infrastructure. We need to invest in differentiated education; this starts in elementary schools with daily: physical education, form of art education(arts: visual art, vocal music, instrumental music, theater arts, creative writing, literature/poetry), form of STEM and CTE, and access to Library, computer, and other media access, plus recess as rotations to specialty teachers. For every 3 classes/grade there needs to be a special education teacher and 3 assistants to provide maximum opportunities for these classes to reach all students. Middle school needs the same dailies, but each grade needs special education staff per primary subject instead of number of classes. CTE in middle school should be options of Agriculture, Family and Consumer Science, Robotics, JROTC, Criminal Justice, journalism, and Health Occupations. CIVICS needs to be introduced as part of the social studies at this level. High Schools need to operate on the block schedule, they need investments in offering a larger variety of opportunities to students. Elective focuses need to be available in CTE, Science, Math, English, Arts, and/or Social Studies.

- Extra-curricular opportunities need to avoid attacks on Title IX, and there needs to be opportunities for all students.
- 8. How do you plan to communicate with, and be available to, your constituents?

  During the session, I would host 2 Saturdays/month Town Hall, one in Columbia and one in Spring Hill also with weekly releases on local radio and the Daily Herald. The rest of the year a town hall per month in each of the communities in District 64.
- 9. What does a successful term look like to you?

Juveniles being protected from abusers and abuse being held to a higher standard than we hold the victims too.

Maury County having alternative revenue streams to now i.e. Impact Fees, sales tax, etc.

Open debate on bringing more educational opportunities to Maury County.

10. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

I will attend meetings and listen to the Alliance to help foster these opportunities from our County to the Tennessee General Assembly.

#### TN HOUSE OF REPRESENTATIVES - DISTRICT 71 **KIP CAPLEY**



1. Why are you running for this position?

I am a Christian, Conservative Republican. I am a seventh-generation Tennessean. I currently work as a consultant, graduated from MTSU with a Bachelors in History and Political Science, and earned an MBA/MHA from Trevecca Nazarene University. I am a member of Mars Hill Baptist Church in Lawrenceburg, attend Unity Baptist Church in Summertown, a Kiwanis member, NRA, and TFA member, and am a founding member of Turning Point USA at MTSU. I have worked on the foreign mission field, as a black belt in Taekwondo, I have taught martial arts and continue to coach youth sports. I am running to be a strong Christian voice for the 71st District in Nashville. My desire is to represent every individual in my district and to preserve our conservative, Christian values.

2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

Over the past six years, I have worked on two Presidential campaigns, a Senate campaign, as well as working in a Congressional office. I believe that my work history stands on its' merit alone. I am the optimal candidate because I have the experience and education within the business realm as well as in healthcare to provide a strong foundation to lead the 71st district.

3. What do you see as the top 3 priorities for Maury County and how do you plan to contribute to accomplishing those priorities?

My concerns for the 71st district are to maintain economic growth through supporting small businesses and entrepreneurs as well as bringing in new industries to our area. Due to the competitive nature of this period of gross inflation, opportunities will be a challenging factor for growth.

- 4. How do you plan to work collaboratively within the Tennessee General Assembly to ensure the decisions being made are in the best interest of Maury County as a whole? As your next State Representative, I will focus on optimizing the number of grants and funding to the 71st district. Across our great state, education is in dire need of assistance. Only 27% of our 3rd-grade elementary students are reading at the grade level. These are some of the lowest numbers within our great nation. As your next Representative, I will fight for transparency in curriculum, support for our educators, and bring attention to the needs of our district. Our children are our future! Maury County needs strong leadership with the ability to work with other legislators, I feel as if I am that person.
- 5. We are in great need of additional, and diversified, revenue streams to help fund infrastructure required to support the inevitable growth facing Maury County. How do you plan to work collaboratively with the legislative bodies of Maury County to identify and implement possible solutions, including impact fees?

Livability and infrastructure are certainly important to the growth and quality of life within Maury County. As your next Representative, I will fight for our district in Nashville. However, I will also be a strong voice within Maury County and advocate for managed growth. We must advocate for

state and federal grants to improve the way our county flourishes, I believe with my connections, education, and work experience I am the most qualified for the job. I will work with local elected officials and commissioners supporting law enforcement for increased wages and benefits as well as supporting our first responders and 911.

- 6. What does thoughtful and sustainable growth in Maury County look like to you? Thoughtful and sustainable growth in Maury County looks like fiscal Conservative responsibility. We must have a well-balanced budget, tax system, and grant allocation program.
- 7. Quality education and a diverse workforce are vital for the successful growth of Maury County and its municipalities. If elected, how would you improve these areas?

  Working with both our state and local government to provide opportunities for all Maury County residents is certainly on the top of my list. I believe that an open line of communication between each level of government is essential in improving these areas.
- 8. How do you plan to communicate with, and be available to, your constituents? I will post weekly updates on my Facebook page, as well as a "Capitol Update" within several newspapers in our community. My constituents deserve to have an open and honest Representative, and I will be that person.
- 9. What does a successful term look like to you?

  Completing a successful term to me would be voting with my conscience, following my moral compass, keeping my word, being open, and remaining in touch with my constituents across the 71st district as I work to meet their needs.
- 10. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

  Partnering with the Chamber of Commerce and Economic Development Foundation would be a priority in supporting local businesses and improving outreach. I would work diligently with each member and investor to support their projected goals. I would offer transparency and availability as we work together for Maury County.

# TN HOUSE OF REPRESENTATIVES - DISTRICT 71 DAVID P. CARSON II



#### 1. Why are you running for this position?

I'm running for this position in an attempt to positively influence the direction of Tennessee's future growth. I hope to make people feel more confident in being able to live and raise a family in this state. While we need to consider national politics in our day-to-day lives, we must remember to focus on improvements that can be made specifically to Tennessee.

### 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I am a father, husband, and small business owner in Tennessee. That demonstrates my vested interest in the direction of our state. I spent twelve years in the US Army and an additional nine years working for the federal government, so I understand the workings of a "red tape" environment. Also, I'm not a politician or someone who walks around in a suit all day. I'm just a local rancher who understands the importance of electing someone who truly represents the rural population of the district.

### 3. What do you see as the top 3 priorities for Maury County and how do you plan to contribute to accomplishing those priorities?

- Education: This is a two-fold issue. First, we must concern ourselves with improving and refunding the public school system. We need to ensure comparable salaries and adequate supplies to ensure that our children have the means to excel. Second, we need to ensure that each and every resident is offered an affordable college education. No exorbitant book costs, no outrageous tuition in fact, no tuition. If we plan on ensuring that our citizens are competitive in tomorrow's workforce, we need to catch up with the rest of the world in encouraging a higher education.
- Health Care: There is no reason that every member of an advanced, civilized society shouldn't feel secure in the physical and mental wellbeing without fear of lifelong debt or bankruptcy. We need to expand our healthcare system to ensure that children and the elderly are never without. We need to reduce the overall costs of medications and treatment, until such time comes as we can eliminate those costs altogether.
- Housing: While homelessness is not the pressing issue that it is in many states, Tennessee needs to foster an environment where young people can afford to own a home. We need to create more incentives for people to buy, and we need to discourage a renter's market. This means increasing taxes on those who own multiple homes and addressing predatory landlords.
- 4. How do you plan to work collaboratively within the Tennessee General Assembly to ensure the decisions being made are in the best interest of Maury County as a whole? With an open mind and a willingness to listen and discuss, there is no reason that issues that concern all Tennesseans cannot be addressed fairly and openly. This partisan, two-party system can easily create problems and stymie resolutions. We must put people, not politics, first. With that in mind, I would never allow someone's political affiliation affect my willingness to listen to them, work with them, or agree with them.

5. We are in great need of additional, and diversified, revenue streams to help fund infrastructure required to support the inevitable growth facing Maury County. How do you plan to work collaboratively with the legislative bodies of Maury County to identify and implement possible solutions, including impact fees?

We need to slow down our incentivizing of big business and encourage the growth of local business. Also, we need to look back at encouraging homeownership. Persons that rent can be transient, while people who own are more permanent. We need to encourage people to buy homes locally. Then we need to focus on bring recreation to the area. Too many people are willing to go elsewhere to enjoy themselves and spend money.

- 6. What does thoughtful and sustainable growth in Maury County look like to you? Slow and consistent growth. Booming growth is good, but a boom dies down. Booming growth is what happens when big business and industrial growth are encouraged. We need a slow and steady growth, one that sees population and business growing together.
- 7. Quality education and a diverse workforce are vital for the successful growth of Maury County and its municipalities. If elected, how would you improve these areas?

  This would be part of my plan to push for improved funding of public schools and enhanced access to higher education. By making higher education more readily available to the entirety of Tennesseans, we not only improve our overall education, but we also diversify the workforce.
- 8. How do you plan to communicate with, and be available to, your constituents? I plan to have a published phone number and email, and I plan to maintain an open schedule, to the extent possible. I will not only be available to my constituents, but I would encourage them to maintain an open line of communication with me and my office.
- 9. What does a successful term look like to you?

A successful term would be one that demonstrates a shift toward more affordable housing, improved infrastructure, improved access to affordable healthcare, and higher scores in education. A shift toward those improvements would help to ensure the financial, physical, and mental wellbeing of my constituents – and all Tennesseans. Bettering the lives of my fellow Tennesseans would define a successful term.

10. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

As my district expands into four counties, I plan to partner with local government and groups (such as the Maury County Chamber & Economic Alliance, the Wayne County Joint Economic and Community Development Board, and the Lawrence and Hardin County Chambers of Commerce) to ensure that I continue to monitor the pulse of my constituents and maintain the efficacy of my representation.

## CITY OF COLUMBIA MAYOR DEBBIE MATTHEWS

#### 1. Why are you running for this position?

We need smart growth and growth that pays for itself. I have a plan for that. I have been watching the unfettered growth approved by the city which will bankrupt the county. There has been no coordination with the county or schools to determine how we need to proceed. The city and county have to work together for a growth plan to work....we need to act like a well-oiled basketball team where we set each other up for success instead of the city working towards its own goals without a moment's thought to how this will affect the county and our school requirements. As one of the delegation that went to the state to get Impact fees for us, it has been infuriating to see the City Mayor now wanting them. We needed his help earlier this spring. We are already 15,000 approved building permits in...with no monetary help. We needed the impact fee before those were approved...our current City Mayor was nowhere to be seen when we as a community were approaching the state for those to be approved.

### 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I proudly served on the Columbia City Council from January 2008 to January 2017. At the beginning of my council term in 2008, this country was hit with the worst recession since the Great Depression. As a city, we were faced with impossible challenges....no building permits for over a year, a completely vacant downtown, and unemployment hitting 25%. We, that was a Republican majority of a Council at the time, worked to make sure not one single employee was laid off. We didn't raise taxes but made significant strategic long-term investment decisions. We were dedicated to turning our empty historic downtown into a vital economic engine. Growth plans and strategic long-term plans were laid out and adopted. We also made the hard decisions to fund Ridley Field, the new city hall, moving the police downtown, Riverfront Park, and a great economic-engine-based arts district. By the time I left my seat in 2017...the city was on AUTOPILOT. Columbia was the greatest city in which to live and work. Nine years of smart conservative decisions for investment and growth had become a reality. Downtown was booming, jobs and property values were going up. In addition, I am a business owner and a realtor. I am also currently the Chair of the Maury County Republican Party where we work to make sure conservative leaders are elected. I know those folks and believe that I could bridge the gap between the city and county that has been lacking for years.

### 3. What do you see as the top 3 priorities for Columbia and how do you plan to contribute to accomplishing those priorities?

- #1 We need to work with the county to coordinate a new strategic plan for Growth. Controlling growth and making growth pay for itself is the top priority.
- #2 Safety for our citizens....currently Columbia is rated an F...there are 89% of other cities in Tennessee safer with less crime than Columbia. (Google data). We have tremendous drug issues that are also facing our community.
- #3 Which is a part of #2, we have to hold on to our first responders. I believe we are set to lose 14 of our firefighters this month....we are constantly training and then losing our police and fire. We have to change this. Our city's safety requires a new policy. All other aspects of our city depend on these three things.

- 4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole? It is imperative to have close working relationships with our county mayor and other mayors within the county. We once again need to work in tandem. A strategic planning session with city and county is imperative that looks at where we want to be in 5, 10, 20 years. We cannot work without each other anymore. As the current Chair of the Maury County Republican Party, I know all of the other mayors, and we would be working together from a place of common reference....conservative values. We as conservative republicans are looking for smart government, less intrusive government, fiscally conservative government with an eye for smart policies and funding that relieves the property owners as the only source of funding.
- 5. Columbia is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

I was a part of the team that testified in front of the State Senate and State House of Representatives earlier this year, trying to secure an impact fee for new growth. Unfortunately, our current Mayor was no where to be seen supporting these efforts. It is only now that there is a race that he is talking about it. A day late a 1,000's of dollars short. We currently have 15,000 approved building permits that will require the property owners to fund that infrastructure instead of placing that cost back onto the builder. Growth needs to pay for growth...and Maury County deserves the same revenue streams that the state affords to Williamson County. If we can't get those by a change in legislation, it is time for the county and the city to sue the state for that. That is why a great relationship between the city and county is imperative...I supported Shelia Butt for Mayor as the Chairman of the Republican Party and want to be her partner at the city to make our city/county the best it has ever been.

- 6. What does thoughtful and sustainable growth in Columbia look like to you? In 2008, during the last housing crisis, we didn't have a building permit for almost 2 years. We as a council, did some things to help speed up the process to help during that horrible economic time...but now, we need to unwind those things and slow the pace to be able to thoughtfully grown. Again, we need a comprehensive growth plan with the county. We need impact fees.
- 7. How do you plan to communicate with, and be available to, your constituents? All ways, newspapers and mail outs for our older constituents who do not do social media, social media platforms for others, town halls, church gatherings....more coverage of city council meetings. Communication should be of the highest obligation of an elected official and the constituency and not just during election season.
- 8. What does a successful term look like to you?

Growth is manageable and paying for itself, taxes are low and NOT being increased....great environment for new businesses with less regulations. Quality of life issues, like traffic are addressed and managed. Crime is down and Columbia is THE Safest place to live and work.

9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

The Chamber is the heart of all things Maury County. I'd like to see the city continue to be a partner with the Chamber and encourage new all opportunities for our citizens. I want to be able to work with the Chamber for Business and Cooperative relocations and help cultivate a fertile environment for that.

# CITY OF COLUMBIA MAYOR CHAZ MOLDER

#### 1. Why are you running for this position?

To continue with the momentum of the current moment, and the progress of the last four years. To ensure Columbia puts its best foot forward here at home and across the state. To be a voice for all, not for some, and to ensure Columbia works to be the best it can possibly be when it comes to living, working and raising a family.

### 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I had the high honor of being elected in 2018 with 65% of the vote. I learned during that campaign that voters just want a Mayor that will shoot them straight, represent them well, and oversee a community that is moving forward, not backward.

During my time as Mayor, I have strived to do just that—focus on the positives, while addressing the negatives. I've tried to lead in a reasonable, responsible way, even what was a very difficult period for our community, indeed our country over the last four years as we suffered through a global pandemic and a time of extreme divisiveness in national politics. I know that with every decision I make, or that we make as a local government, will receive ridicule and disagreement, that goes with the territory. But, I try to lead in a way that folks can at least understand my position, and respect the way it is delivered. And, if they'll wait around on me, I feel certain that my next decision, or the one after that, will be one that they will agree.

It is this approach to leadership, and responsible governance which I feel provides the experience and qualifications to be the ideal candidate for the position; however, I also believe I have two even more important qualifications.

First, is the fact that I am a husband to my wife of 16 years, and she's been such a great representative for our community. I value her perspective and how she helps work through complicated issues. I am proud when she is visible in the community and beyond representing our city. We are a team, and I am better off for having her on my side.

And, perhaps my greatest qualification is the fact that I am a dad to three young children. I wake up each and every day wanting my kids to live in a community which they can be proud, and I carry that same approach for all kids in Columbia. I want them to come back here one day. I want them to be leaders one day. I want them to be proud of where they are from, and prepared for where they are going.

### 3. What do you see as the top 3 priorities for Columbia and how do you plan to contribute to accomplishing those priorities?

Public Safety. Public Education. Public Well-Being.

<u>Public Safety.</u> We are fortunate to live in a community with such sophisticated Police and Fire Departments. These departments make our community a better and safer place to live. Over the last four years we have equipped them to continue with a level of professionalism and exceptionalism that is truly unmatched compared to other communities our size. And, they comprise the most significant piece of our city budget, as they should. In short, we will continue to lead with public

safety at the forefront, just as we have done over the last four years.

<u>Public Education.</u> Columbia must continue to provide a voice of support of Maury County Public Schools. While we do not have any jurisdictional oversight over our public education system, we do have a voice, an influential voice—Columbia residents comprise over 50% of total student, faculty and staff population, and the Columbia resident contributes the greatest share of county tax dollars which are dedicated to public education.

I am a firm believer that so goes our public education system, so goes our community. I am a product of public education. A proud product. And, I am a proud parent of three children in the public education system now. I understand firsthand how critical public education is not just to my own children, but to all children and to our community as a whole. We must find ways to partner with our school system, to promote our school system, and to encourage our school system to be the best it can be. The school system has had its share of leadership issues over the last decade or so, but I firmly believe in the current Superintendent and her mission. If we work together for the betterment of our school system, the betterment of our community will result.

<u>Public Well-Being.</u> This is a broad subject matter, and an important one. We must continue our focus on responsible growth as a community. I am proud of our recently adopted zoning ordinance overhaul. This ordinance overhaul, which included significant community input, will lead to enhanced designed standards in our community, and a better overall housing product. We are in a position now to be more selective to developments than we were a decade ago, and this is a good thing. We should use this position wisely not to cut-off growth, but to continue growth in a way that moves the community forward.

We must also continue our focus on public accessed parks and community spaces, indoor and outdoor, recreational and the like. People want to be entertained. They want to get outdoors. They want to gather. City government should lead the way in this regard.

And, public access to the arts. I am proud of the commitment we've made to the arts over the last four years, but we must double down. One would be hard pressed to find a vibrant community that did not also have a vibrant arts community, I feel sure of that.

4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole? It's been said before that 'it's amazing what can be accomplished when you don't care who gets the credit.' I also happen to believe that it's amazing what can be accomplished when you work together with your surrounding cities, within Maury County and outside of Maury County; and when you promote their successes as though it's a success for you too. This has been the approach I have taken since I was first elected, and this will be the same approach I will take over the next four years.

I have strong relationships with the Mayors of Spring Hill and Mt. Pleasant. This isn't by happenstance, this is by intentional communication and constant contact. I also look forward to working together with our newly elected County Mayor and have appreciated her approach to a #TeamMaury concept. I believe in that same team approach.

I constantly remind our team at City Hall, what's good for Maury County, Spring Hill and Mt. Pleasant is good for Columbia, and vice versa. I know the other Mayors agree. I am proud to have the Spring Hill and Mt. Pleasant Mayors, who I've served with over the last 4 years, not just as similarly aligned colleagues, but also as friends. And, I look forward to more of the same with the

newly elected Maury County Mayor. It's this foundational, relationship approach which I believe ensure all decisions are being made in the best interest of Maury County as a whole.

5. Columbia is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

Columbia is fortunate that it was well positioned for this period of exponential growth thanks to prior leadership, elected and non-elected, that ensured our infrastructure capabilities would meet this moment; and we must ensure that Columbia can continue to grow so that the Mayor 50 years from now can say the same thing.

Simply put, our commitment to infrastructure has been a top priority for me, for our City Council, and for everyone in City Hall over the last four years.

We are in the beginning stages of a new wastewater treatment plant—a \$50 million dollar project, the largest capital project in city history, which will equip our wastewater plant with adequate capacity for the next 50 years, even if we stay on this current growth trajectory. Additionally, we've instituted a wastewater impact fee, our own best example of growth paying for growth, where developers a connection fee for every single new wastewater connection—and these funds are being used to mitigate the financial burden of the new treatment plant.

I am pleased CPWS is in the beginning stages of an even lager project, a \$200 million ++ water plant expansion project which will equip our water system for at least the next 25 years.

We've doubled down on our street paving, recognizing that maintaining adequate roads is an important piece of the growth conversation, with over \$5 million dollars in street paving over the last 3 years, more than the last 10 years combined. Over 15% of our streets have been paved during that time, and I am looking forward to increasing that number. We also work side by side with our state and county partners on roads within Columbia that need attention.

As mentioned, we've passed a comprehensive new zoning ordinance which enhances design standards and helps preserve our community's character. This will put a check on the larger scale density projects while providing greater clarity to all, and ensuring our housing inventory meets the need of a growing community.

And, we've made investments in our most important piece of infrastructure, the city employee, by increasing their pay over 11% over the last 18 months, and I firmly believe this must continue.

There are infrastructure needs facing the county which the City must be a willing partner and an influential voice. After all, the Columbia resident pays a greater share of county property and sales taxes than any other entity within Maury County. We need to work together to find solutions to county obligated infrastructure, most notably—schools. That's why I have announced my support for a county Impact Fee. It is unconscionable that surrounding counties can have a fee to help fund schools' capital projects but Maury County cannot. We've lost out on millions and millions of dollars as a result. I plan to join the county Mayor, fellow city Mayors and our state legislative delegation to ensure that 2023 is the year that Maury County can finally claim an impact fee, and be able to for once claim that growth is paying for growth when it comes to school infrastructure needs.

### 6. What does thoughtful and sustainable growth in Columbia look like to you? In order for growth to be sustainable, it must be thoughtful.

We must first recognize that growth can be a very divisive issue. There are those who want to cut off all growth, at all costs. I am not one of those. There are those that the market should dictate all growth and the city should not get in the way at all. I am not one of those. There are those that recognize that a growing community is better than a dying community; and that we can work together to come up with the best possible growth outcome. I am one of those.

Over the last 12-18 months, we've really started to see a change in our growth trajectory, not necessarily in the speed and pace, but in the quality of product and, most importantly, the amount of public input. 10 years ago, we were a community that was not growing. Developments would be more likely to garner approval just because we were excited to see some form of growth. Now, that's not the case. Developments are under greater scrutiny through our staff, our planning commission and members of the community. This is a good thing. This is leading to better growth products, and better growth products will lead to a better community as a whole.

I want to be a community that people see as a great place to want to invest and develop, and as a great place to want to live. I do not think those two things are mutually exclusive if we work together and remember our end goal here is the same—wanting our community to be the best it can be.

#### 7. How do you plan to communicate with, and be available to, your constituents?

Just like I always have: in person at city hall, in person at various community events, in person at my law office, in person at my home, via cell phone, via text message, via Facebook messenger, via Instagram Messenger, via Twitter Messenger, via city email, via work email, via personal gmail, via office phone, via face-time, via all the things.

People want a Mayor that is accessible, that they can count on, and that they can claim to know. While I am not perfect, I have strived to be a Mayor that is open to all, not just some, and a Mayor that they can know, and feel confident to call on anytime, any place.

#### 8. What does a successful term look like to you?

A term that has built on the progress of the last four years, and can claim just as much progress over the next four years.

A term that has brought together members of our community, not driven them apart. A term that increases engagement and involvement of our citizens, and a term that has kept an eye on the future, understanding and appreciating our past, and living in, and maximizing the current moment.

# 9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work? Just like I always have.

I've been a believer in the Maury Alliance ever since I first joined its board over a decade ago, to the time when I served as Chairman of the Economic and Development Committee, to the time when I served as Chairman of the Maury Alliance, to the time I've been Mayor and worked alongside of them as they worked to bring jobs to our community and promote our small businesses.

One of the successes of the last 4 years most definitely must be the fact that we've seen over 1500

new jobs and over \$150 million in capital investment, in Columbia alone. It would be easy for a politician to take credit, and certainly I am proud and promote this fact. But, simply put, without the Maury Alliance those announcements would not have been possible. They are the professionals in the room when it comes to economic development. They are the ones who our state and federal partners rely upon. Each time the Maury Alliance is involved in a project, I am confident in our chances just because that's how confident I am in the team at the Maury Alliance.

I am proud Columbia is a partner with the Maury Alliance, and an investor in its mission. We know that by supporting the Maury Alliance we are supporting our community's future and current moment both in terms of what they do from an economic development perspective and a Chamber perspective. This commitment to, and partnership with the Maury Alliance will remain unchanged over my next term, just as it was during my first term.

# CITY OF COLUMBIA VICE MAYOR BRYANT JACKSON

#### 1. Why are you running for this position?

I grew up in a town not much bigger than Columbia where I saw firsthand how easily rapid growth can erode the charm and character of a community. The first time I visited Columbia, I knew it was the place I wanted to call home. I'm lucky enough to live in Riverside and when I'm not working on fixing up my 83-year-old house, I walk to the Columbia Farmers Market and the wonderful businesses downtown. At least once a week I try to take an afternoon break and walk to the square to enjoy an ice cream cone from the Balloon Shop. I think the diverse local businesses, vibrant neighborhoods, and friendly people of Columbia make our town a truly special place to live, work, and raise a family.

These are a just few examples of the things I love about Columbia, and I'm worried that if we're not careful, we could lose our small-town charm in the incoming wave of growth. We need leaders who will manage the changes we're experiencing wisely and with an eye towards protecting the next generation.

### 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I've had the opportunity to live in several cities and see how they've handled the same issues that Columbia is facing. I've seen what works and what doesn't. Professionally I'm an accountant. I've worked for companies that were run out of someone's garage and I've worked for companies that had operations on six continents, plus just about everything in between. This experience has taught me how to handle the finances of many different types of organizations and how to stretch a dollar; but more importantly it's taught me how to collaborate with just about anybody, no matter how different their goals or methods may be from mine. More importantly, it taught me that the surest way to be successful is to know when to ask for help. This will be my first government position. There will be times when I don't know what's best, or when I don't fully understand an issue. At those times I will always rely on our community to learn more. Transparency, accountability, and communication are incredibly important to me, and I know we can't build a sustainable future for Columbia without them. I'm passionate about Columbia and have the drive to do whatever it takes to create a better future for this incredible city.

### 3. What do you see as the top 3 priorities for Columbia and how do you plan to contribute to accomplishing those priorities?

Columbia and all of middle Tennessee are growing quickly, and we have to manage this growth, so it doesn't overtake us. Columbia must invest in the necessary infrastructure to support our growth in a responsible way that protects our way of life. Concentrating growth and infrastructure investments in our central neighborhoods will protect our green space and make the most efficient use of our limited infrastructure funding.

Utilizing planning and permitting authorities, and a long-range view of infrastructure spending, we can accommodate growth in a way that preserves Columbia as a safe and comfortable place to live and work. This includes a focus on keeping Columbia affordable to our current residents. Investing in affordable housing will protect Columbia residents from displacement and revitalize central

neighborhoods. This can be done through both direct investment with community and non-profit partners, as well as examining our building and planning policies to remove regulatory barriers to affordability.

As Columbia grows, so too will our business community. We must work to make sure longtime Columbia businesses aren't pushed out, while working to expand our commercial base and make Columbia the best place in Tennessee to start a small business. Ensuring our permitting and planning policies foster business growth and that we prevent undue regulatory burdens on hard working entrepreneurs is crucial. Targeted investments in infrastructure can spur economic development and working with regional partners to support workforce development and education is key to helping existing businesses grow and accommodating future business formation and growth.

My top 3 priorities can be summed up as: planning for smart growth, keeping Columbia affordable, and promoting local business.

4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole? Collaboration begins with communication. I plan to work to maintain open lines of communication with our neighboring municipalities and county leadership as well as their community leaders and organizations. The decisions made by the Columbia city council impact everyone in Maury County, and I will always try to consider that impact.

I believe that regional groups such as the Greater Nashville Regional Council, the Maury County Chamber and Economic Alliance, and state resources are currently underutilized and provide important opportunities for collaboration and communication.

5. Columbia is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

I'm very concerned about how we're going to fund the expanded infrastructure we will need to serve the thousands of new homes that have already been approved for construction throughout Columbia. Not only will we need to serve those new homes and neighborhoods, but we also have to address shortcomings with our existing infrastructure. From the point of view of the City of Columbia, much of our infrastructure needs will be focused within transportation and utilities. Our water system and road network will come under increasing strain as we continue to grow. By diligently reviewing development plans to concentrate future growth along strategic investment corridors, we can minimize this strain as much as possible and utilize economies of scale to protect our environmental resources.

We must fully explore all options for funding our infrastructure needs. This can include local resources, public private partnerships, regional cooperation, and aggressively pursuing grants from the public and private sectors. We already know of many infrastructure funding needs on the horizon due to currently approved development, and we must be creative and proactive in leveraging the opportunities this creates.

6. What does thoughtful and sustainable growth in Columbia look like to you?

To me, sustainable growth is growth that serves the people of Columbia now, as well as into the

future. As the city grows and changes, our quality of life should only improve. We can't allow poorly planned development that comes at the cost of our lifestyles. Adding population doesn't have to mean adding problems. We can grow into the next stage of our city's story in a way that we can be proud of. Focusing our growth on key corridors and central neighborhoods allows us to most responsibly steward tax dollars and protect the natural resources that help make Columbia great.

We should focus not only on building the strength of the city of Columbia, but also on building the resiliency and identity of the fantastic individual neighborhoods that contribute to it. Fostering small businesses, promoting live/work/play environments, and providing active transportation options to connect neighborhoods are just some of the ways we can strengthen and improve neighborhoods. Downtown Columbia and the Columbia Arts District are both examples of how we've created vibrant and functional neighborhoods, and I think we can apply the lessons learned here elsewhere throughout the city.

- 7. How do you plan to communicate with, and be available to, your constituents? Communication and transparency should be core principles for any elected official. In that spirit I try to be easy to reach. You can get ahold of me via email at BryantForColumbia@gmail.com, via phone at (931) 548-6326, find me on Instagram @BryantForColumbia, or reach out through my website at BryantForColumbia.com.
- 8. What does a successful term look like to you?

A successful term looks like happy constituents who feel that their interests have been looked after. I'll consider myself successful if my neighbors in Columbia feel that they have a voice in City Hall and that their community is changing in healthy ways, and staying steadfast in the ways that they love.

9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

I believe that when an issue is important, I should talk to an expert. I intend to rely on the expert advice of Maury County Chamber & Economic Alliance when it comes to issues facing the business community. I know how difficult it can be to start and run a business. And I know how important it is for government and private industry to collaborate where possible and always have open lines of communication. Economic development is a project of the whole community, and business leaders are some of the most important voices in learning how to make our city better.

# CITY OF COLUMBIA VICE MAYOR RANDY MCBROOM



#### 1. Why are you running for this position?

I am running for Vice Mayor of the City of Columbia because I want to give back to our community. Columbia is a special place for my family. I want to see it continue to grow and prosper.

### 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I have served on the Columbia Municipal Planning Commission since 2014 and Columbia Architectural Review Team since 2012. This experience has been invaluable as I learn the City's processes and exactly what it takes to be a thriving town that supports existing constituents and positions itself to be available for new residents and businesses.

As a developer and contractor, I have worked with almost all City of Columbia departments and understand the systems each department follows to make Columbia a great place for business owners, our growing workforce, and families. The City of Columbia staff is second-to-none. Additionally, City staff are extremely helpful and well-informed about their respective departments.

### 3. What do you see as the top 3 priorities for Columbia and how do you plan to contribute to accomplishing those priorities?

New 2022 Development ordinances

I plan to work alongside the Marketing Department to inform constituents via social media and in-person City hosted events to make sure the community knows that new residential projects and commercial projects are being vetted and required to follow the latest regulations to ensure smart growth. I plan on using my background in residential development to be a resource for constituents in clarifying the differences between the prior regulations and the new regulations.

#### Quality of jobs

I plan to work alongside the Economic Development department at Maury Alliance as a representative of the City to recruit and retain quality jobs in Columbia. This includes a diverse business community and a climate that is welcome to all skillsets.

#### Fire and Police

I plan to work alongside Chief Cobb and Chief Alsup to make sure their respective departments have the appropriate resources to keep the City of Columbia safe. This includes staffing, continuing education, and proper technology & equipment. Additionally, I would like to spread awareness of the mass-text communication feature for emergencies.

4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole?

I plan to capitalize on my existing professional relationships with the County departments and work closely with Mayor Butt to establish unity between the municipalities. I plan to work with the City of Mount Pleasant Council and the City of Spring Hill Council to have a better understanding of the projects in their communities and how we can work together to make sure the three cities and the county are on the same page.

5. Columbia is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

I plan to work with Public Works, Wastewater, Fire, Police, CPWS, and MCPS as a representative of the City of Columbia to make sure each department has adequate funding, support, and their feedback is being relayed during study sessions and voting sessions. I am supportive of appropriate fees to help with infrastructure improvements.

#### 6. What does thoughtful and sustainable growth in Columbia look like to you?

Thoughtful and sustainable growth means EACH decision the Council makes needs to answer YES to both questions below. If the answer is no to one of the questions, we need to relook at the project and reframe our thinking to make sure the impact of our decisions is thoughtful and sustainable.

- ✓ Does this benefit current residents/businesses?
- ✓ Will this benefit future residents/businesses?

#### 7. How do you plan to communicate with, and be available to, your constituents?

I will have an open-door policy. Here is my contact information:

- Email: randy.mcbroom@columbiatn.com
- Site: mcbroomvicemayor.com

#### 8. What does a successful term look like to you?

A successful term looks like collaborating effectively with the established Council team & City Manager's office, working closely with Planning Commission, keeping the Strategic Plan designated by the City Council at top of mind during study sessions & voting sessions, and implementing the new City of Columbia development ordinances that were approved in 2022.

9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

If elected, I plan to partner with the Chamber of Commerce by supporting their programming as well as act as a liaison between the business community and Chamber staff. The Chamber has many continuing education opportunities for new and existing businesses. Their partnership with the Tennessee Small Business Development Center was invaluable to my business as we navigated COVID-19. This is one example of the resources the Chamber has to offer.

I plan to support Economic Development by working to ensure available land and existing buildings in Columbia are adequately supported via utilities and zoning requirements. As a future representative of the City of Columbia, I am ready and eager to work with local businesses that want to expand or businesses that want to relocate to Columbia.

# MOUNT PLEASANT COMMISSIONERS LARRY C. CHAPMAN



I am running because I am a Mount Pleasant native and feel like our town has be neglected. The streets are horrible and the sidewalks our children walk home from school are almost to the point of nonexistence. I hope to work my constituents if elected to try to fix these issues.

2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I have be in management for over 15 years. I have had to work with many different companies and different groups of people.

3. What do you see as the top 3 priorities for Mount Pleasant and how do you plan to contribute to accomplishing those priorities?

Top 3 priorities: Street repair, sidewalk repair, and to make sure we are spending money wisely as a town.

- 4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole?

  I think working working with your partners is the key to success. One municipality may have a great idea that could work in our town. Just share ideas to make Mount Pleasant and Maury County a great place to live.
- 5. Mount Pleasant is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

I feel to key to success of any town should be looking to grow. That is the key to keeping a town alive. It is funny that this question happens to be my three top priorities. I think we should always look for grants and state funding before raising taxes.

- 6. What does thoughtful and sustainable growth in Mount Pleasant look like to you? I think we should always try to attract business and factories to our town. I think we need to make sure that we as a town have the shops and crafts fairs (festivals) to attract local shopping and tourists to our town.
- 7. How do you plan to communicate with, and be available to, your constituents? I think we should always be available to our constituents and to the public to voice their concerns. We need to make sure we have an open door policy. We work for people of Mount Pleasant.
- 8. What does a successful term look like to you?

  A successful term would be growth in the community, road repair, and budget management.

9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

I would plan to partner with Maury County Chamber and Economic Alliance to make sure we are making Mount Pleasant a great place to live. Make sure we are keeping to cost of living down, and make sure we are reaching out to them to help draw in new business and making new connections.

# MOUNT PLEASANT COMMISSIONERS MIKE DAVIS



1. Why are you running for this position?

I'm deeply committed to our city and want to work for the citizens to make them proud to live in Mt. Pleasant. If citizens have complaints I want them to know I'm there for them.

2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I'm a common sense individual and have eight years on the current Mt. Pleasant City Commission. I have eight years serving the citizens and I would like to thank the citizens for trusting in me spending there hard earn money wisely. Mt. Pleasant current property tax rate is \$1.69, with the reappraisal this year showing a rate of \$1.28. We had 3 commissioners to vote for another 0.41 to that = 1.69. I did not vote for a 41 cent increase on our taxes this year. because property values went way up and I thought that was way to much to go along with 0.31 increase for county that brings county taxes up to 1.91. Some times you have to put brakes on and regroup on budget after an increase like this.

- 3. What do you see as the top 3 priorities for Mount Pleasant and how do you plan to contribute to accomplishing those priorities?
  - A balance budget: When budget time comes up. I plan on working with our city manager, her staff
    and with other commissioners to make sure we spend money wisely and keep from raising taxes if
    possible.
  - Paving Streets: Our city infrastructure has to be replaced like sewer lines, and stormwater runoff before we can repave most streets. Hopefully working with city manager, engineers and other commissioners we can come up with a plan to finally get this started.
  - Finish building Sewer Plant: We are in the process of building new sewer plant and hopefully this project can be finished with out raising sewer rates by working with city manager and other commissioners to approve Grant money for this and low interest rates for this project.
- 4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole? Our city has a good relationship with our neighbor Columbia and Maury County Government. We have mutual aid with Columbia fire department and Maury County. that means a lot to me and I have express my thankfulness to Columbia and hopefully we will continue with that. I feel like when we need to to talk to Columbia and Maury County Government the door is open for each side to discuss where we can help each other.
- 5. Mount Pleasant is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?
  - 1: We have time to work with county on this growth with 74.5% capacity in elementary school. 61.3

- % for middle school capacity. 54.9 % with high school capacity and that's a good thing to have with schools.
- 2: City has enough water for future homes, we are expecting around 700 homes with in next 5 years at that rate our water from springs would still have a run off. The city manager is already working for additional water resources with engineers with the approval of my self and other commissioners with grant money.
- 3: I believe the future citizens need to pay for growth as well so it wouldn't be a burden on citizens living inside city now. Without this help, we are constrained to sales tax revenue and property taxes from citizens living inside city limits now and it's not fair for them to pay for future building. Other cities and counties in state our allowed impact fees and we're not. that's not fair and that's something we have to change. We are trying to get the impact fee and are working with our county mayor, county commissioners and our state representative's to get this accomplished.
- 6. What does thoughtful and sustainable growth in Mount Pleasant look like to you?

  A good thing to have is to know we have time to work on this problem. It's something we as commissioners and city manager talk about regularly. I want to keep our city a rural look as much as possible but at the same time want to welcome others that want to move to our city to help keep our city a place you would be proud of.
- 7. How do you plan to communicate with, and be available to, your constituents? I want my citizens to know I will always be there for them By Email, my phone number and also welcome them to study sessions and regular city meetings.
- 8. What does a successful term look like to you?

When citizens are happy with me representing them with city business. And want me to run again. They have re-elected me for 2 terms for a total of eight years, and I want to thank them for that. In saying that this will be my last term running if re-elected.

9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

Maury Alliance has brought several companies to our city and I thank them for that. The city has a great relationship with Maury Alliance. I know sometimes people don't want to take credit but Wil Evans and Travis Groth are 2 people I'm proud of and his staff you can't say enough good about also. It was a great pleasure when I was involved personally with bringing LandMark to our city working with Maury Alliance and former County Mayor Charlie Norman.

# MOUNT PLEASANT COMMISSIONERS ERIC HARVEY

1. Why are you running for this position?

I love Mt. Pleasant. My family has been involved in Mt. Pleasant since 2001. We love it here and want to keep a small town feel while we are seeing growth. The past 2 years, I have been a member of the commission, and I feel we have made strides to prepare for the growth that is here.

2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

As a teacher leader, I have held many different leadership positions at Mt. Pleasant Middle School. I have been Athletic Director, in which I helped with athletic budgets. We were able to support our programs, while also keeping our admission prices affordable for families. I have also been the Title 1 Facilitator for purchasing and inventory. This again allowed me to work within a budget while planning and ordering materials, equipment, and supplies that we needed as a school. These past two years, we have worked as a city commission, with our city departments to develop a Capital Improvement Plan for the next 10 years. This will allow us to be better prepared for our future. This will also help us prepare our city budget and live within that budget.

3. What do you see as the top 3 priorities for Mount Pleasant and how do you plan to contribute to accomplishing those priorities?

I see our top 3 priorities as growth, infrastructure, and our schools As we have prepared our Capital Improvement Plan, we have planned for our future as we prepare for growth and needed infrastructure improvements. We have budgeted in our CIP for paving, sewer, water, and other departmental needs.

Our Mt. Pleasant schools also need our support. As a teacher at MPMS, I had 13 different administrators over the past 10 years! For our schools to be successful, we need to have consistency! We have great administrators in our 3 Mt. Pleasant schools. Our principals and assistant principals need our community/city support. The Maury County School Board and Board of Education need to see and feel the support from our community and city. We need to continue to work together to make our schools the best in Maury County.

- 4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole? I have relationships with multiple leaders in the County Commission. I will work to further develop relationships with other leaders in our other municipalities.
- 5. Mount Pleasant is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

As a commission, we have created a Capital Improvement Plan. This plan will help guide everything we do as a commission in regard to budgeting and spending. We are also always looking for grants to help pay for needs and wants in our departments.

- 6. What does thoughtful and sustainable growth in Mount Pleasant look like to you? Thoughtful and sustainable growth will allow Mt. Pleasant to see the growth we need. It will allow us to see more rooftops in our city. It will also allow us to see more businesses in our city. Over the next 6 years, we could see an addition of 700 homes. Our planning commission is the group that helps guide this growth with help from our ordinances. Personally, I look forward to seeing Mt. Pleasant grow. However, I do not want to see it develop into another Spring Hill. I would like to see houses with ½ acre or bigger yards being built in Mt. Pleasant. This will allow us to see growth, but it will keep a small town feel to our city. As a commission, we may need to revisit our zoning ordinances, so that we can add options that will help the Mt. Pleasant Planning Commission plan for future growth.
- 7. How do you plan to communicate with, and be available to, your constituents? I have social media accounts. I have my phone number listed on the city website. I am out and always willing to lend an ear. Over the past 2 years, I have been contacted by many city residents. I have visited with residents at ball games, in their homes, in stores, and at city functions and meetings.
- 8. What does a successful term look like to you?

  A successful term looks like a growing Mt. Pleasant. It is a growth with infrastructure, people, and supports in place that will keep us ahead of the growth.
- 9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

  I love the Maury Alliance and all that they do to help Mt. Pleasant. Since developing a partnership with the Maury Alliance, our city has reaped the benefits of having someone in our corner that can guide new businesses to us. I hope to see our relationship continue to blossom as we work together to bring more stores and businesses into our city.

# MOUNT PLEASANT COMMISSIONERS PAM JOHNSTON

1. Why are you running for this position?

I am running for commissioner because I love Mount Pleasant and I want to preserve what is special about our town while at the same time, being strategic about growth. Growth is coming, but we need to make sure that it serves all the people to the best of our ability.

2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I have never run for any office since I was in High School, so to be honest, I am not sure what qualifies me other than I am passionate about Mount Pleasant, and what happens to it, matters to me. I am a great listener, I want to hear all sides, ask questions, and make the best decision I can for my community. I have been attending City Commissioner meetings as well the Planning Commission meetings for many months now, so that I could get an understanding of just what they do and the types of issues they face. I have also been involved with the Downtown Promotion Committee since I moved here and participate in just about every event we have in Mount Pleasant!

3. What do you see as the top 3 priorities for Mount Pleasant and how do you plan to contribute to accomplishing those priorities?

I believe the top priorities for most residents in Mount Pleasant are, Infrastructure, growth, and education. I want to learn as much as I can about all three and work very hard to represent the residents the best I can.

- 4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole? Working with Maury County, especially the 4th ward is extremely critical to Mount Pleasant. We share borders that can affect us in many ways, so I want to work with all the neighboring communities to be stronger partners and work together for the benefit of all surrounding communities as well as Mount Pleasant.
- 5. Mount Pleasant is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

I think it is important for the residents as well as myself, to understand what monies are available, how they can be spent and on what type of projects. It's important to know what items are the responsibility of the county, and what funds and grants are out there for us to go after as a small town in Tennessee that is growing. The city has done a good job of this so far and I want to be a part of bringing in even more revenue streams as well as being able to speak to where it comes from and where it can go.

6. What does thoughtful and sustainable growth in Mount Pleasant look like to you? I know what it does not look like, and that is Spring Hill, Nolensville, and many other smaller

communities around us that have lost their identity and quality of life to fast growth without attention to infrastructure and the needs of the existing residents. I am in transportation and logistics, so my mind always goes to "just how is this going to work in the real world" not "let's do it and deal with the consequences later" That is a thought process I go through daily in my head.

- 7. How do you plan to communicate with, and be available to, your constituents? As I mentioned before, I am at just about every event that occurs in Mount Pleasant. I have included my picture on my flyers so folks can get to know my face and who I am. I have an email account just for the residents to ask questions or voice concerns, pj4mptn@gmail.com and I am always walking around town and open to chat with anyone at anytime.
- 8. What does a successful term look like to you?

  The people of Mount Pleasant being proud that they not only elected me, but they are glad that my family and I are a part of this town. Success for me is not my goal. Success for Mount Pleasant is the goal.
- 9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

  I have been selling Nashville and Tennessee for the last fourteen years, locally, nationwide, and internationally. I want to sell Maury County but mostly I want to promote and bring in tax dollars to Mount Pleasant. Not to toot my own horn, but I happen to be a Really Good Salesperson! I won't let you down Mount Pleasant.

# MOUNT PLEASANT COMMISSIONERS JAKE SYKES



- 1. Why are you running for this position?
  - I am running to help Mount Pleasant become the town it once was and help create a sustainable process that listens to people of Mount Pleasant.
- 2. What specific experience and qualifications do you have that make you the ideal candidate for this position?

I am a Process Engineer and have lived in Mount Pleasant for over 15 years. This means I know how to manage a business and I also know the city of Mount Pleasant and its people.

- 3. What do you see as the top 3 priorities for Mount Pleasant and how do you plan to contribute to accomplishing those priorities?
  - Bring in revenue, solve the building issues both commercial and residential, and put more emphasis on our youth and keeping them safe while helping them become better individuals.
- 4. How do you plan to work collaboratively with each municipality and the county to ensure the decisions being made are in the best interest of Maury County as a whole? The ONLY way to do this is to listen with an open mind to all viewpoints first. After that, begin to collaborate and find a solution that benefits the most people with as little impact as possible.
- 5. Mount Pleasant is located in one of the fastest growing counties in the state and country. This tremendous growth will require new and improved infrastructure (i.e., schools, roads, water, etc.). How do you plan to provide these infrastructure improvements, including any required funding?

First, this can come from business being instituted n Mount Pleasant. People LIVE in Mount Pleasant, but people SPEND in other cities because we do not have resources they need like restaurants, school clothes, sporting equipment Etc.

Secondly, we need to plan better based on priority and then create strict deadlines with milestones that must be kept giving people confidence we will complete the item.

- 6. What does thoughtful and sustainable growth in Mount Pleasant look like to you? Thoughtful and sustainable growth to me means that the voice of the residence is heard, the PROCESS in place to approve or complete is followed, and that the best interest of the city both current and future is the center of all decisions.
- 7. How do you plan to communicate with, and be available to, your constituents? I am available to all residence in many capacities. I am a football coach for Mount Pleasant Middle School, Commissioner of the Mount Pleasant Youth Football League, and am always active in our community. I would also encourage them to attend any open meetings to voice their opinion and would like for my name and phone number to be on the cities website for anyone to contact me that wants to.

#### 8. What does a successful term look like to you?

A successful term to me would be one that shows PROGRESS and makes people believe in our local government by eliminating bias decisions and creating change as well as a system that the people can trust to do what is RIGHT!

### 9. If elected, how do you plan to partner with the Maury County Chamber & Economic Alliance to make Maury County the best place to live and work?

I would work with them to bring in new and sustainable businesses that pay fair wages as well as educate the community to prepare them to successfully operate these businesses. I would work with them to identify unique and creative ways to improve our economic status through critical thinking. As an engineer, I work everyday to create positive and sustainable countermeasures to make things easier and more sustainable which is a skill that would greatly benefit Maury County.